

#### PAPA: January 2020

**Digital Transformation & Innovation** 

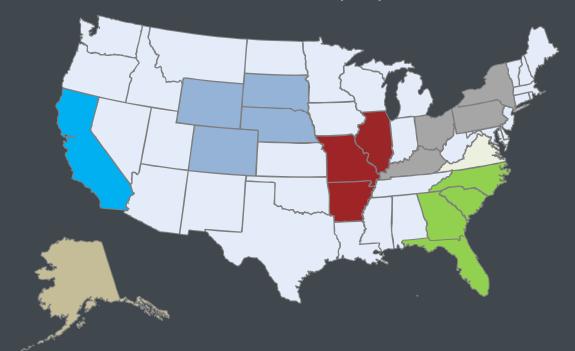
Sebastien Wickert

#### What I will talk about

- 1. Our Innovation Strategy
- 2. Truck Logistic
- 3. Digital Tools
- 4. Customer Surveys
- 5. Digital Assistant
- 6. Social Media

#### Colas Inc.

- Vertically integrated road and infrastructure construction company
- 7 companies in the US
- Operation Worldwide
- IA, HRI, Midland in PA





#### **OUR Innovation & Digital Transformation**

Making our team's life

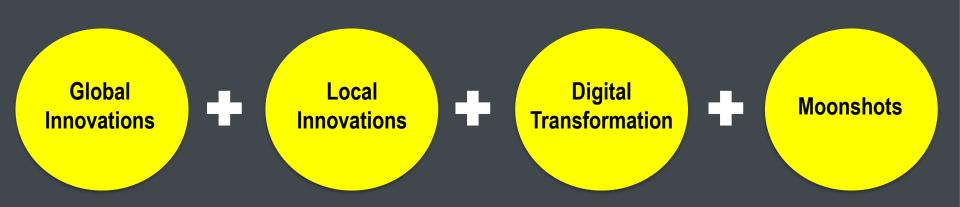
- Safer
- Easier
- More efficient
- Better

Savings

New ventures and revenues

### The Strategy

Divided into 4 segments:



# **Global Innovation**



#### Moonshot



#### **Local Innovation**

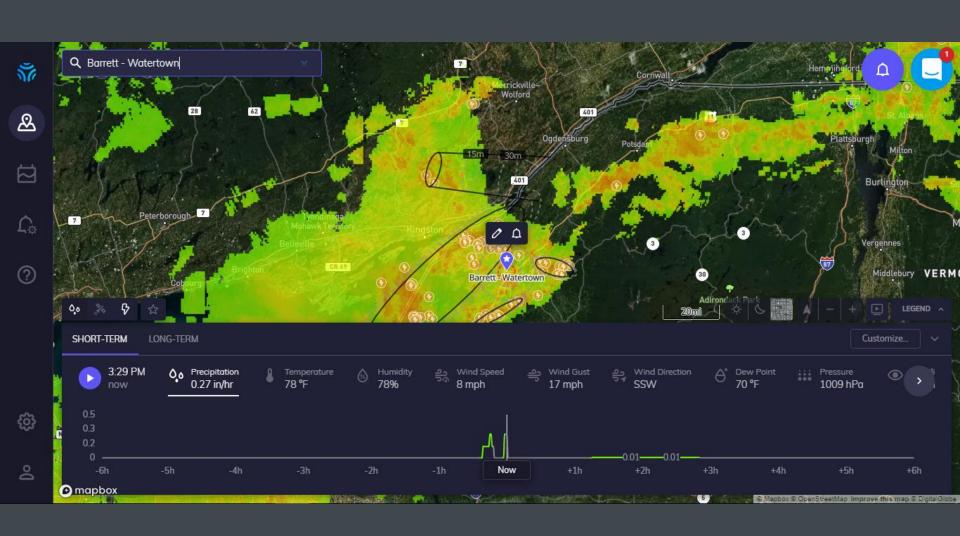
#### **More Accurate Weather Forecasts**

For storm, rain shower, snow, ...

Data is higher resolution: 500M (vs 4km usually)

The models have a higher refresh rate: 5 mins (vs 1 hr usually)

Offer an alerting system: Lets me know 1h before it starts raining at this precise location





#### Condition: Rain intensity will be 0.0118 in/hr

Starting in: 54 minutes on Thu, Sep 12 2019 at 11:36 UTC

Location: Barrett - Watertown

Comment: Get an umbrella!

# But Innovation doesn't always mean Cutting Edge Tech

# #1 priority

- User Experience for adoption Especially for field employees
- Making the life of the users easier, more efficient
- What's in it for the users?
- Iteration is key
- Tech should be magic for the user, complex behind the curtain
- NOBODY likes change

# Make it

#### **An Iteration Example**

Truck Logistic with Fleetwatcher

#### Our Initial Context and Strategy

Everyone thought we were doing great

Our Truck drivers were not tech savvy

We needed simple KPI

Despite the buzz on mobile apps and Uber for Trucking

- We started with GPS unit in the truck
- We used simple KPI to identify our bottleneck
- We kept training and re-training our teams

#### Now

We are doing better (than great?)

The are transitioning to a full electronic invoicing process

We are starting to deploy the new FW app on drivers' phone

Innovation doesn't always

need to be expensive

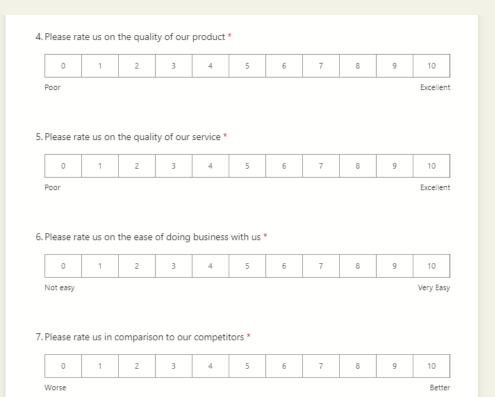
#### **Internal Small Dev Team**

At Colas, IT decided to be full Microsoft in the Cloud

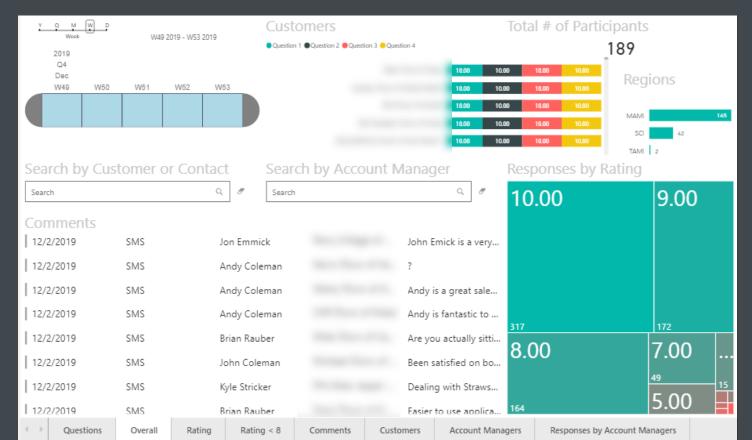
When we create innovative solutions, we want to leverage this choice

We created an internal dev team that use Microsoft Office 365 suite

- To create digital forms
- To create BESPOKE apps and software
- To analyze the data we collect
- and more



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#### But why?

Ive been a superintendent for 18 yrs and unfortunately ive noticed that over the years we are not getting the same quality oil products as we did. I realize petroleum is being broke down and being used in more ways but we are having a hard time keeping the roads to hold together as long as they used to. Id be more than happy to speak in person to clarify my and other superintendents concerns. Thanks

We appreciate every opportunity to bid to Branscome. The estimating department has been easy to contact and helpful answering questions and giving feedback. Smart Bid is easy to navigate and access plans through. We look forward to the next opportunity to provide pricing to your organization.

Andy is a great salesman and friend give him a nice Christmas bonus

Very few questions but carefully crafted

Time to create: 1h

Cost: \$0

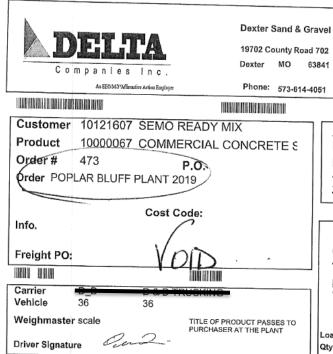
#### WE NEED YOUR FEEDBACK!

Text Survey to 513-227-6929 or scan this QR Code with your

phone. Thank you!



An EEO/M/F/D/V/Affirmative Action Employer





Ticket

33846 11/7/2019

Location: 100630 7:49 am

#### 

Qty Rate Amount 25.23 Ton

Product Freight

Tax Total 

	Pounds	Tons
Gross	80000	40.00
Tare	29540 *	14.77

50460

Net \* P. T.

Today

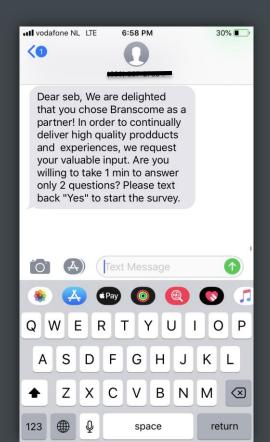
Delinquent accounts are subject to a Total finance charge of 1 1/2% per month (18% Annual Percentage Rate), or maximum rate allowed by law, plus any associated legal or collection fees incurred to collect

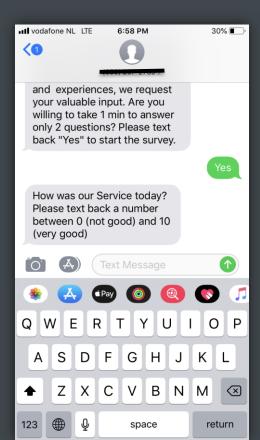
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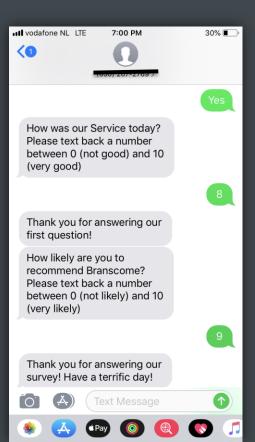
Loads 74.09 23,023,77 reference account.

# We want to make solutions that people like to use!

#### **Customer Surveys - SMS**





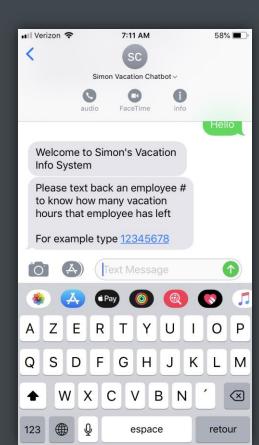


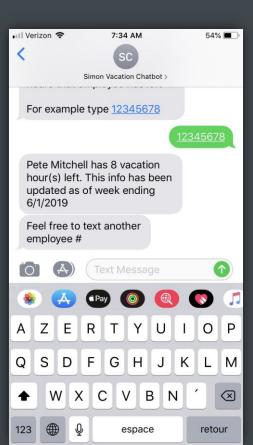
**Chatbot:** a computer program designed to simulate conversation with human users

Digital Assistant: a computer program designed to assist a user by answering questions and performing basic task



#### **Vacation Chatbot**





#### But isn't WhatApp better?

SMS is definitely NOT Cutting Edge Tech, but

- its works with iPhone, Android and even Flip-phone
- no need to install an app, create or sign in with an account
- it is cheap
- No need of training

We are "modernizing with SMS" many paper processes while saving a significant amount of time and increasing efficiency

# **Social Media**

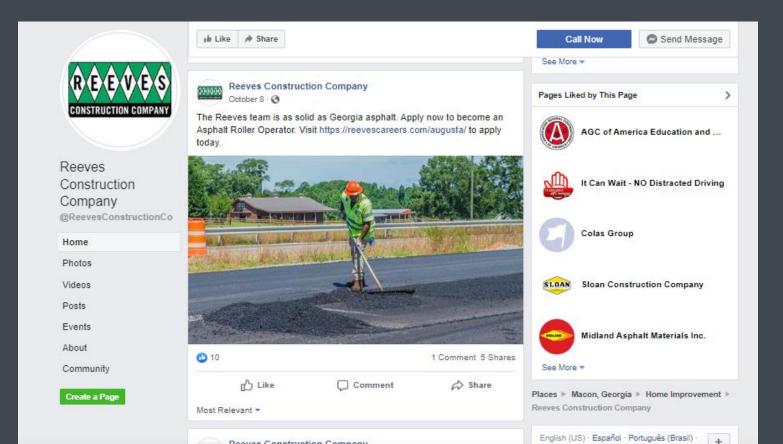
#### **Social Media**

For building a brand and culture

To appeal to younger generation

To leverage the Targeting Machine

#### **Facebook**



#### Targeting on Facebook



#### Summary

- 1. Our Strategy: User Experience and Iteration
- 2. Truck Logistic: Not always chasing the new shinny things
- 3. Digital Tools: A lot is possible with few and it is scalable
- 4. Customer Surveys: Keep it simple and ask for feedback
- 5. Digital Assistant: A simple yet efficient way to help our process
- 6. Social Media: 20% more candidates!

### Other subjects for coffees

VR
Drones
QR Codes
Scheduling

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# Thank You!